

| Date                          | Activity 2007                                | Company   | Life giver.                        | Contribution to CARF in SEK | Status                         |
|-------------------------------|--|---|------------------------------------|-----------------------------|--------------------------------|
| 2007-04-05                    | Speech about leadership and workshop visit.  | MOLEAN  | Robert Kusén                       | 5100                        | Completed activity and payment |
| 2007-04-16                    | Chairman of Schoolboard                      | Utbildningskontoret S-tälje kommun                | P-O Lundqvist                      | 700                         | Completed activity and payment |
| 2007-04-19                    | Speech about leadership and SPS.             | Chalmers university                               | Robert Kusén/ Martin Grauers       | 4500                        | Completed activity and payment |
| 2007-04-26                    | Speech about leadership and workshop visit.  | Karlstad university                               | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2007-05-30                    | Speech about leadership and workshop visit.  | VOXLEAN   | Robert Kusén/ Martin Grauers       | 5000                        | Completed activity and payment |
| 2007-05-24                    | Birthday with CARF dedicated gifts           | Friends of Helena Olofsson                        | Helena Olofsson                    | 9725                        | Completed activity and payment |
| 2007-06-20                    | Speech about leadership and workshop visit.  | Eson pac  | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2007-06-14                    | Speech about leadership and SPS.             | Chalmers university                               | Magnus Jensen/ Peter Edholm        | 5000                        | Completed activity and payment |
| 2007-09-13                    | Speech about leadership and SPS.             | Chalmers university                               | Mattias Strömsten/ Patrik Nyström  | 5000                        | Completed activity and payment |
| 2007-09-30                    | Speech about leadership and SPS.             | PROG AB/ SCA                                      | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2007-11-01                    | Speech about leadership and SPS.             | VOXLEAN   | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2007-11-27                    | Speech about leadership and SPS.             | VOXLEAN   | Patrik Nyström                     | 10000                       | Completed activity and payment |
| 2007-11-27                    | Chairman of Schoolboard                      | Utbildningskontoret S-tälje kommun                | P-O Lundqvist                      | 2000                        | Completed activity and payment |
| 2007-11-28                    | Speech about leadership and SPS.             | SIFU  | Magnus Jensen                      | 8000                        | Completed activity and payment |
| 2007-12-05                    | Speech about leadership and SPS.             | Chalmers university                               | Robert Kusén/ Martin Grauers       | 5000                        | Completed activity and payment |
| 2007-12-11                    | Speech about leadership and SPS.             | Speech about leadership and SPS.                  | Patrik Nyström                     | 5000                        | Completed activity and payment |
| 2007-01-16                    | Speech about leadership and SPS.             | Speech about leadership and SPS.                  | Klas Lindqvist/ Johan Björklund    | 5000                        | Completed activity and payment |
| 2008-02-15                    | Speech about leadership and SPS.             | Värmlands landsting                               | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-03-03                    | Speech about leadership and SPS.             | Chalmers university                               | Marin Filander                     | 5000                        | Completed activity and payment |
| 2008-03-07                    | Speech about leadership+ work shop visit.    | VOXLEAN   | Robert Kusén                       | 10000                       | Completed activity and payment |
| 2008-03-12                    | Speech about leadership and SPS.             | Chalmers university                               | Johan Uhlin                        | 5000                        | Completed activity and payment |
| 2008-03-14                    | Speech about leadership and SPS.             | Chalmers university                               | Johan Uhlin                        | 5000                        | Completed activity and payment |
| 2008-03-19                    | Speech about leadership+ work shop visit.    | Chalmers university                               | Patrik Nyström                     | 5000                        | Completed activity and payment |
| 2008-03-25                    | Speech about leadership and SPS.             | Eskestuna komvux                                  | P-O Lundqvist                      | 4330                        | Completed activity and payment |
| 2008-04-02                    | Speech about leadership and SPS.             | PKS-partner                                       | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-04-11                    | Speech about leadership                      | Chalmers university                               | Markus Gardbring/ Martin Filander  | 5000                        | Completed activity and payment |
| 2008-04-18                    | Speech about leadership+ work shop visit.    | IMP/IFL   | Robert Kusén                       | 10800                       | Completed activity and payment |
| 2008-05-07                    | Speech about SPS the engineering perspective | PKS-partner                                       | Maria Ahlberg/ Patrik Nyström      | 5200                        | Completed activity and payment |
| 2008-05-15                    | Speech about leadership                      | University of Borås                               | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-05-23                    | Speech about leadership+ work shop visit.    | IMP/IFL   | Robert Kusén                       | 10800                       | Completed activity and payment |
| 2008-05-27                    | Speech about leadership+ work shop visit.    | PKS-partner                                       | Maria Ahlberg                      | 5300                        | Completed activity and payment |
| 2008-06-04                    | Speech about leadership                      | Chalmers university                               | Patrik Nyström/ Susanne Gustavsson | 5000                        | Completed activity and payment |
| 2008-06-11                    | Speech about leadership+ work shop visit.    | PROG AB/ SKANSKA                                  | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-06-12                    | Speech about leadership                      | Värmlands landsting management                    | Robert Kusén and Mats Diberius     | 5000                        | Completed activity and payment |
| 2008-06-17                    | Speech about leadership                      | IFL   | Robert Kusén                       | 10800                       | Completed activity and payment |
| 2008-06-17                    | Speech about leadership                      | Chalmers university                               | Pemilla Cedergren/ Klas Lindqvist  | 5000                        | Completed activity and payment |
| 2008-07-04                    | Speech about leadership                      | The Peter Jordansson factory                      | Robert Kusén                       | 10000                       | Completed activity and payment |
| 2008-09-10                    | Speech about leadership                      | IFL   | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-09-10                    | Speech about leadership                      | Schibsted   | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-09-10                    | Speech about leadership                      | Prog  | Mattias Strömsten/ Martin Filander | 10000                       | Completed activity and payment |
| 2008-09-11                    | Speech about leadership                      | Örebro landsting                                  | P-O Lundqvist                      | 15000                       | Completed activity and payment |
| 2008-09-17                    | Speech about leadership                      | Scania and Henley master class                    | Robert Kusén                       | 15000                       | Completed activity no payment  |
| 2008-09-18                    | Speech about leadership and workshop visit.  | Chalmers university                               | Klas Lindqvist/ Björn Nilsson      | 5000                        | Completed activity and payment |
| 2008-09-19                    | Speech about leadership and workshop visit.  | Chalmers university                               | Johan Björklund/ Björn Nilsson     | 5000                        | Completed activity and payment |
| 2008-09-30                    | Speech about leadership                      | Scandinavian Enterprise Management AB             | Mats Diberius/ Peter Edholm        | 5000                        | Completed activity and payment |
| 2008-10-07                    | Speech about leadership                      | Management police Stockholm                       | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-10-15                    | Speech about leadership                      | Management police Stockholm                       | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2008-10-17                    | Speech about leadership and workshop visit.  | Chalmers university                               | Patrik Nyström/ Mats Diberius      | 5000                        | Completed activity and payment |
| 2008-10-21                    | Thesis defence                               | Chalmers university                               | Erik Dahlberg                      | 3150                        | Completed activity and payment |
| 2008-10-23                    | Speech about leadership and workshop visit.  | Chalmers university                               | Mats Diberius/ Mimmi Eriksson      | 5000                        | Completed activity and payment |
| 2008-12-01                    | Speech about leadership                      | Teknologisk institut                              | Magnus Jensen                      | 5000                        | Completed activity and payment |
| 2008-12-01                    | Conferences on leadership and more           | Seminar from Palakom                              | Lennart Skoglund/ Robert Kusén     | 16000                       | Completed activity and payment |
| 2008-12-04                    | Speech about leadership                      | Färglanda kommun                                  | Martin Filander                    | 5000                        | Completed activity no payment  |
| 2008-12-05                    | Speech about Lean and leadership             | Södertälje kommun                                 | Robert Kusén                       | 3000                        | Completed activity and payment |
| 2009-01-22                    | Speech about leadership                      | Novare event                                      | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2009-01-30                    | Speech about leadership                      | Trosa Rotary                                      | Robert Kusén                       | 1000                        | Completed activity and payment |
| 2009-03-06                    | Speech about leadership                      | C2 management                                     | Pemilla Cedergren                  | 5000                        | Completed activity and payment |
| 2009-03-19                    | Speech about leadership                      | Metal machining cluster east Värmland             | Robert Kusén                       | 10000                       | Completed activity no payment  |
| 2009-03-26                    | Speech about leadership                      | INDEA   | Robert Kusén                       | 15000                       | Completed activity and payment |
| 2009-03-30                    | Speech about leadership                      | University of Linköping                           | Johan Björklund                    | 5000                        | Completed activity no payment  |
| 2009-03-30                    | Robert leaves Scania present                 | Scania friends                                    | Robert Kusén                       | 1730                        | Completed activity and payment |
| 2009-03-31                    | Speech about leadership                      | Kvadrat   | Robert Kusén                       | 5000                        | Completed activity no payment  |
| 2009-04-01                    | Speech about leadership                      | Conference about lean health care Conductive      | Robert Kusén                       | 10000                       | Completed activity and payment |
| 2009-04-02                    | Speech about leadership                      | FIA conference                                    | Robert Kusén                       | 15000                       | Completed activity and payment |
| 2009-04-03                    | Speech about leadership                      | IMP/IFL   | Robert Kusén                       | 10800                       | Completed activity no payment  |
| 2009-04-20                    | Speech about leadership and workshop visit.  | PROG AB/ SKANSKA                                  | Mattias Strömsten                  | 5000                        | Completed activity and payment |
| 2009-06-05                    | Speech about leadership                      | C2 management                                     | Pemilla Cedergren                  | 5000                        | Completed activity and payment |
| 2009-08-21                    | Speech about leadership                      | Prevent   | Pemilla Cedergren                  | 10000                       | Completed activity and payment |
| 2009-08-21                    | Speech about leadership                      | Conference about lean in public sector conductive | Robert Kusén                       | 10000                       | Completed activity and payment |
| 2009-09-11                    | Speech about leadership                      | Procordia   | Robert Kusén                       | 15000                       | Completed activity and payment |
| 2009-09-23                    | Speech about leadership                      | Apoteket  | Pemilla Cedergren                  | 15000                       | Completed activity and payment |
| 2009-09-25                    | Speech about leadership                      | Chalmers university                               | Pemilla Cedergren                  | 5000                        | Completed activity and payment |
| 2009-11-05                    | Speech about leadership                      | Conference Kompetens teamet                       | Robert Kusén                       | 10000                       | Completed activity and payment |
| 2009-11-06                    | Speech about leadership                      | AFF konsulent AS i Bergen                         | Robert Kusén                       | 15000                       | Completed activity and payment |
| 2010-10-13                    | Speech about leadership                      | Health care Jönköping                             | Pemilla Cedergren                  | 10000                       | Completed activity and payment |
| 2009-10-01                    | Speech about leadership                      | Managers day (Chefsdagen)                         | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2009-11-20                    | Speech about leadership                      | Karolinska institutet                             | Pemilla Cedergren                  | 2000                        | Completed activity and payment |
| 2009-12-04                    | Speech about leadership                      | Väderstadsverken                                  | Pemilla Cedergren                  | 10000                       | Completed activity and payment |
| 2010-01-15                    | Speech about leadership                      | The municipality of Halmstad and Hylte            | Pemilla Cedergren                  | 12000                       | Completed activity and payment |
| 2010-02-01                    | Speech about leadership                      | Lean construction                                 | Robert Kusén                       | 5000                        | Completed activity and payment |
| 2010-02-19                    | Speech about leadership                      | University of Borås                               | Pemilla Cedergren                  | 6000                        | Completed activity and payment |
| 2010-02-18                    | Speech about leadership                      | Municipality of Österåker                         | Robert Kusén                       | 5000                        | Completed activity no payment  |
| 2010-03-30                    | Speech about leadership                      | INDEA   | Robert Kusén                       | 5000                        | Planned activity               |
| 2010-05-04                    | Speech about leadership                      | Skanska via Prog                                  | Robert Kusén                       | 5000                        | Planned activity               |
| 2010-06-08                    | Speech about leadership                      | Skanska via Prog                                  | Robert Kusén                       | 5000                        | Planned activity               |
| 2010-08-24                    | Speech about leadership                      | Conductive  | Robert Kusén                       | 20000                       | Planned activity               |
| 2010-03-18                    | Speech about leadership                      | Conference Leadership of the future               | Robert Kusén                       | 10000                       | Planned activity               |
| <b>Total planned income</b>   |  |   |                                    | <b>607935</b>               |                                |
| <b>Total payments to CARF</b> |  |   |                                    | <b>558 000</b>              |                                |
| <b>Goal 2010</b>              |  |   |                                    | <b>900 000</b>              |                                |